Eskom	Technical Evaluation Strategy	Kusile

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Compiled by	Functional Responsibility	Authorised by
……..	……..	……..
M Motaung	**A Rhode**	**F Durand**
Senior Advisor: Safety, Health & Environment	**Manager: Environmental Management**	**Middle Manager: Safety Health & Environment**
Kusile Power Station	**Kusile Power Station**	**Kusile Power Station**
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1. INTRODUCTION

To meet the requirements of ISO 14001:2015 standard, ISO 45001: 2018 and Eskom's strategic decision of attaining and retaining ISO 14001: 2015 and ISO 45001: 2018 certification, legal compliance audits are to be conducted as one of the prerequisites of each system. Various business units within Eskom are obliged by virtue of the standard requirement and strategic decision to have legal compliance audit conducted within their areas.

Eskom Kusile Power Station Project does not have the internal capacity in terms of personnel and the required level of competence to perform the Safety, Health & Environment (SHE) legal compliance audits hence this request. Failure to conduct these legal compliance audits will compromise ISO 14001: 2015 and ISO 45001: 2018 certification, respectively and nullify the organisation's efforts of becoming internationally competitive and the intention of becoming one of the top performing power utilities.

2. SUPPORTING CLAUSES

2.1 SCOPE

This document covers the tender technical evaluation strategy that has been adopted by all Technical Evaluation Team (TET) members when performing technical evaluations for the contract. This document also lists the various technical areas across which the evaluation process is to be distributed.

2.1.1 Purpose

The purpose of this report is to document and summarize the technical evaluation process followed for the received tender submissions on the specified scope of work. It provides the record of the evaluation methodology applied, the criteria used and the outcome of the evaluation process.

2.1.2 Applicability

This document is applicable to Kusile Power Station Project. The scope of the work entails execution of ISO 14001: 2015 legal compliance audits to determine the extent to which Kusile Power Station Project complies with legal requirements to which it subscribes.

2.2 NORMATIVE/INFORMATIVE REFERENCES

Parties using this document shall apply the most recent edition of the documents listed in the following paragraphs.

2.2.1 Normative

[1] 240-48929482: Tender Technical Evaluation Procedure

[2] 559-355216211: SOW for the Safety, Environmental and Health Legal Compliance Evaluation at Kusile Power Station Project

[3] 559-825781957: Technical Evaluation Strategy for the SHE Legal Compliance Evaluation at Kusile Power Station Project

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2.2.2 Informative

N/A

2.3 DEFINITIONS

Abbreviation	Description
Audit	A planned, independent, and documented assessment process to determine whether agreed upon requirements are in conformance with requirements.
Contractor	Service provider contracted to provide auditing services
Environmental Management System	Part of the management system used to manage environmental aspects, fulfil compliance obligations, and address risks and opportunities
Controlled Disclosure	Controlled Disclosure to external parties (either enforced by law, or discretionary).
Legal/legislative requirements	Applicable legal requirements that relate to the organisation's environmental aspects and associated impacts or occupational health and safety hazards and associated risks (legislation requirements established by national, provincial or local government)
Occupational health and safety management system	A set of interacting elements of an organisation to establish policies, objectives, and processes to achieve those objectives. The intended outcome of the Occupational Health and Safety Management System is to prevent injury and ill-health to workers and to provide safe and healthy workplaces. This system includes the organisation structures, planning activities, responsibilities, practices, procedure, processes, and resources for developing, implementing, achieving, reviewing, and maintaining the organisation's OH&S policy.

2.4 ABBREVIATIONS

Abbreviation	Explanation
CV	Curriculum Vitae
EMS	Environmental Management System
EM	Environmental Management
ISO	International Standards Organisation
GCD	Group Capital Division
OHS	Occupational Health & Safety
SAATCA	Southern African Auditor and Training Certification Association
SHE	Safety, Health & Environment
TET	Technical Evaluation Team

2.5 ROLES AND RESPONSIBILITIES

As per 240-48929482: Tender Technical Evaluation Procedure

2.6 PROCESS FOR MONITORING

N/A

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2.7 RELATED/SUPPORTING DOCUMENTS

N/A

3. TENDER TECHNCIAL EVALUATION REPORT

3.1 TECHNICAL EVALUATION STRATEGY

3.1.1 Tender Evaluation Team

All tenders will be evaluated by the Tender Evaluation Team (TET) in accordance with the Tender Technical Evaluation Procedure. The TET consist of four members from Kusile Project Team.

The table below indicates the TET Members:

Table 1: TET Members

TET Member	Responsibility	Department within Eskom
Mammy Motaung	Senior Advisor: Safety Health & Environmental	SHE
Mmasefoloko Ramaphakela	Environmental Officer	SHE
Siphiwe Mahlangu	Environmental Manager	SHE
Anville Rhode	Manager Environmental Management	SHE

3.1.2 Tender Evaluation Criteria

- **Tender Evaluation Method:**

All tenders will be evaluated as per the Technical (Scope Match) Evaluation Table [3] and Table [4] below.

Eskom undertook the decision that the submissions will not be evaluated on price alone and that Eskom will broadly follow the evaluation process and apply the guideline evaluation criteria mentioned in the tables [3] and [4] below for the evaluation of the submissions.

The following functional analysis process will be followed:

- Evaluate submissions against functional criteria.
- Rate each submission against each criterion.
- Apply weightings and calculate total functional score.
- Eliminate submissions below minimum threshold.

The following minimum thresholds will apply when evaluating the tenderer capability to execute the work required:

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Table 2: Functional Criteria

Functional Criteria	Maximum Number of points Percentages	Tenderers will be expected to score at least the minimum threshold for functional area to proceed to the next step
Technical	100%	70%

3.1.3 Functionality:

A weighted score-card approach is used to evaluate the technical compliance of the tenders against the specifications. Tenders need to have a weighted score of 70% or more for functionality to qualify for further evaluation. Functionality will include Technical Evaluation has a weighting of 100%.

All the scores will be entered on a single scoresheet. Each evaluator will be assigned a review responsibility based on his or her area of expertise i.e.: Safety and Environmental. Separate reports will be compiled and signed off.

3.2 EVALUATION CRITERIA

3.2.1 Mandatory Technical Evaluation Criteria

Table 3 below identifies the requirements for the Mandatory Evaluation. These requirements are “must meet” criteria. They are assessed on a “Yes/No” basis. An assessment of “No” against a criterion shall technically disqualify the tenderer.

Table 3: Mandatory Technical Evaluation Criteria

	Mandatory Technical Criteria Description	Reference to Technical Specification / Tender Returnable	Motivation for use of Criteria
1.	Lead auditor should be SAATCA registered.	Refer to Technical Tender Returnable and Employer’s Service Information.	To ensure the proposal meets the service requirements.

3.2.2 Qualitative Technical Evaluation Criteria

A technical evaluation is evaluated at 100% of the overall requirements. Overall weight score is 100% for technical evaluation.

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Table 4: Technical Evaluation Criteria

Technical (Threshold 70%)		Weight %	Score %	Comments
	ISO 14001:2015 requirements			
1	**Environmental qualifications** The auditors should have Environmental qualifications from NQF 7 and above (Management/Sciences/Law) • Environmental qualification NQF 7 and more – 15% • Environmental qualifications NQF 6 – 10% • No Environmental qualifications/law or less than NQF 6 – 0% Certificates to be included	**15%**		
2	**Auditors should have a minimum of five years' experience in undertaking legal compliance audits** • Five (05) years – 15% • Three – Four (03 – 04)) – 10% • Two and less (2 ≤) – 5% CV with details of work done to be included	**15%**		
3	**Audit training** Auditors should have training specific to auditing • Audit training done and certificates available – 10% • No audit training – 0% Qualifications/certificates to be attached in the proposal	**10%**		
4	**A minimum of 5 years company experience in conducting legal compliance audits** • 5 years or more of conducting legal compliance audits – 10% • 4 – 1 years of conducting legal compliance audits – 5 % • 0 years of conducting legal compliance audits - 0% Company profile showing services rendered to be provided.	**10%**		
	Total weight for ISO 14001:2015	**50%**		
	ISO 45001:2018 requirements			
1	**Health and Safety Qualification** Degree/Btech Qualification in Occupational Health and Safety or related (NQF Level 7) • OHS qualification NQF 7 and more – 15% • OHS qualifications NQF 6 – 10% • No OHS qualifications/law or less than NQF 6 – 0%	**15%**		
2	**OHS Legal compliance Audit Training** • Audit training done and certificates available – 10% • No audit training – 0% Audit training (Qualifications/ certificates to be attached in the proposal)	**10%**		
3	**OHS Management system** OHS Management system (Implementation) training • OHS Management System training and certificates available – 15% • No audit training – 0%	**15%**		

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4	**Legal compliance auditing experience** • 5 years or more of conducting legal compliance audits – 10% • 4 – 1 years of conducting legal compliance audits – 5 % • 0 years of conducting legal compliance audits - 0%	**10%**		
	Total weight: ISO 45001	**50%**		
Total weight		**100%**		

4. AUTHORISATION

This document has been seen and accepted by:

Name	Designation
Mammy Motaung	Senior Advisor: Safety Health & Environmental
Siphiwe Mahlangu	Manager Environmental Management
Mmasefoloko Ramaphakela	Officer Environmental Environment
Anville Rhode	Manager Environmental Management

5. REVISIONS

Date	Rev.	Compiler	Remarks
October 2026	0	M. Motaung	

6. DEVELOPMENT TEAM

- Mammy Motaung
- Anville Rhode
- Mmasefoloko Ramaphakela
- Siphiwe Mahlangu

7. ACKNOWLEDGEMENTS

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